

Case Study

Implementing Komrisk at the third largest Systematically
Important NBFC – majority control and ownership with one of
the top 3 Indian PSU Banks



Problem

- Did not have verified database of compliances
- Frequent Regulatory changes could not be tracked
- Risk penalty could not be pre-empted
- Reporting was time consuming and was not accurate

What

Client required framework and solution to address above mentioned problems and to manage its compliance portfolio in a person independent, seamless manner.

Background & Overview

How

Lexplosion used its expertise and skills to:

- 1. assess & analyze and the operations and risk profile of Client;
- 2. Conduct gap assessment to identify areas of compliance risk;
- 3. Identify the risk areas emerging from compliance, policies and operations
- 4. Provided the universe of compliance tasks applicable to Client and assisted in rolling out appropriate policies to counter risk
- 5. Carried out domain and technical training on new framework
- 6. Presented report after 3 months usage to show effectiveness of new risk framework.

Deliverables

Lexplosion will provide:

- 1. List of identified gaps;
- 2. Remediation of identified gaps;
- 3. New risk framework to address problems effectively;
- 4. License to Komrisk Solution:
- Checklist of customized compliances, policy drafts and internal tasks;
- 6. Complete deployment of Komrisk to address the gaps and anticipate, prevent, report future risks;
- 7. Multiple trainings for users to ensure comfort with system;
- 8. User licenses;
- 9. Ongoing intimation of regulatory/statutory updates and updation of checklist
- 10. Ongoing upgrades to Komrisk to improve workflows and UI:
- 11. Continuous tech support and query resolution



Scope & Results

Type of Unit	No.
Head/registered office	1
Branch offices	3
Backoffice	1

Particular	No.
No of laws Identified	156
No of Compliances Identified	3266
No of new laws	6
No of Policies created	8

Particular	No.
Risk Areas identified	16
Risk mitigation measures implemented	10
Risk reduction %age	65%
Task completion rate after 3 months	96%



Deployment Timeline – 35 days



Quarterly Filings – 25 items



Functional Queries resolved – 25



All Users Trained (~70)

4 Online Training Sessions



Registers Maintained-25 items



Avg. Resolution TAT – 48 hours



List of Laws Identified

Non-Banking Financial Company Returns Directions, 2016

Fair Practices Code, 2015 RBI Act, 1934

NBFCs Auditor's Report Directions, 2016

Miscellaneous Instructions To NBFC, 2010

Monitoring Of Frauds In NBFCs Directions, 2016

Credit Information Companies Regulations, 2006

Prevention Of Money Laundering Act, 2002

Miscellaneous Instructions To All NBFCs Dated 01 July, 2015

Credit Information Companies Act, 2005

Prevention Of Money Laundering Rules, 2005

Know Your Customer Direction, 2016

Ombudsman Scheme For NBFCs, 2018

Master Circular On Credit Card, Debit Card And Rupee Denominated Co-Branded Pre-Paid Card Operations Of Banks And Credit Card Issuing NBFCs, 2016

SEBI Circular Dated September 21, 2018

Notification On Provision Of Safe Deposit Locker Facility by MBFCs Dated 28 January 2016

NBFC Systemically Important Non-Deposit Taking Company And Deposit Taking Company Directions, 2016

Information Technology Framework For The NBFC

National Financial Reporting Authority Rules, 2018

Epidemic Diseases Act, 1897

Competition Act, 2002

Central Goods And Services Tax Act, 2017

Directions On Managing Risks and Code Of Conduct In Outsourcing Of Financial Services By NBFCs, 2017

Companies Act, 2013

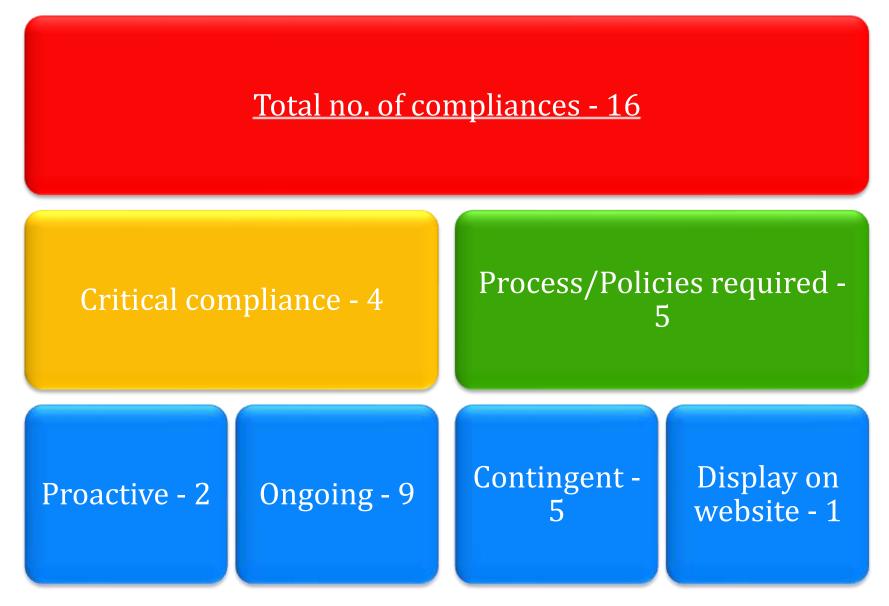
Integrated Goods And Services Tax Act, 2017

Competition Commission Of India Regulations, 2011



Sector, 2017

RBI Master Circular - Fair Practices Code: Compliance Tasks Breakdown





Compliance Task List

Clause No.	Task	Penalty
1 r/w 2.A	Adoption of Fair Practices Code - Applicable to all NBFCs	
2.A (i)	Implement a process to facilitate loan - Applicable to all NBFCs	1. a) furnishing false or incorrect information or misrepresentation in any
2.A (i)	Issue acknowledgement receipt upon receiving loan application- Applicable to all NBFCs	application, declaration, return,
2. A (ii) r/w 2.A(iv)	Steps to be taken prior to loan disbursement -Applicable to all NBFCs	invitation of deposit, prospectus, or b)
2. A (iii)	Inform the borrower in the event of any change in the terms and conditions-Applicable to al NBFCs	other document, statement or
2. A (iii) (b)	Recalling/accelerating payment or performance in accordance with the loan agreement-Applicable to all NBFCs	information as may be required under this Act or any order, regulation, direction made under this Act –
2. A (iii) (c)	Release of securities upon repayment of all dues/realisation of the outstanding amount of loan-Applicable to all NBFCs	Fine up to Rs. 5,000/- may be imposed.
2. A (iv)-(b)	Consent or object the transfer of borrowal accounts - Applicable to NBFCs	2. (a) failure to obtain registration, or (b)
2. A (v)	Set up a Grievance Redressal Mechanism-Applicable to all NBFCs	receipt of deposit in contravention of the
2. A (v)	Ensure redressal of disputes and complaints -Applicable to all NBFCs	RBI Act, 1934, or (c) failure to comply with any direction or order of RBI –
2. A (v)	Submission of report of the periodical reviews to the Board-Applicable to all NBFCs	Fine up to Rs. 5,00,000/- or twice the
2.A (vii) r/w 2.A (viii) r/w 2(A)(ix) Regulation of excessive interest so charged - Applicable to all NBFCs	amount involved in such contravention, whichever is higher. If such offence
2.A (viii) (b)	Disclosing interest rates on loans and advances and its updation-Applicable to all NBFCs	continues – additional fine up to Rs.
2.A (ii) r/w 2.A (iii)	Disclosures to be made in loan agreement with the borrower - Applicable to all NBFCs in case of repossession of vehicles financed by the NBFCs	25,000/- per day for every day such contravention continues.
2.C (i) r/w 2.C (ii)	Additional guidelines for lending against collateral of gold jewellery - Applicable to all NBFCs	
2. A (vi)	Display the information regarding the Grievance Redressal Mechanism - Applicable to all NBFCs	



Improvements

After successful deployment and post 3 months of usage, following improvements in compliance were observed



Identified all applicable compliance tasks and received live checklist



Data-backed, instant reports and certifications – TAT reduced 95%



All documents/proofs in central archive with access controls



Reduced instances of noncompliance by 89%



Alerts & Escalations ensures all users are aware of due dates/deadlines



All stakeholders on same page



Tracking expenses involved in managing risk



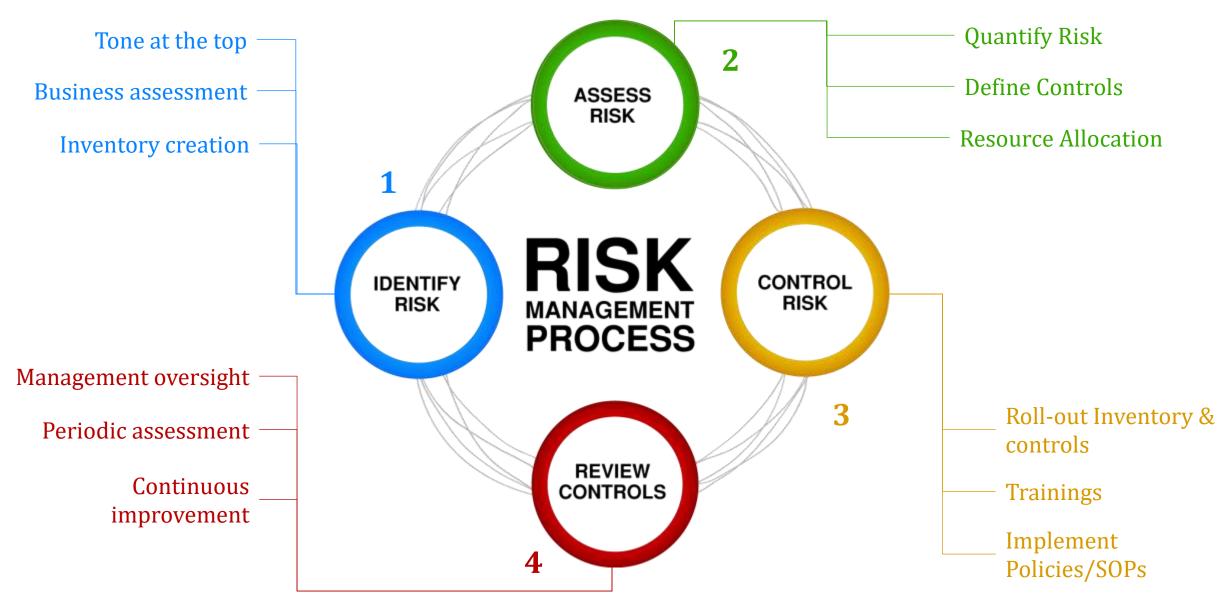
Consultants/vendors engaged and aware of responsibilities



Legal Risk Management Overview

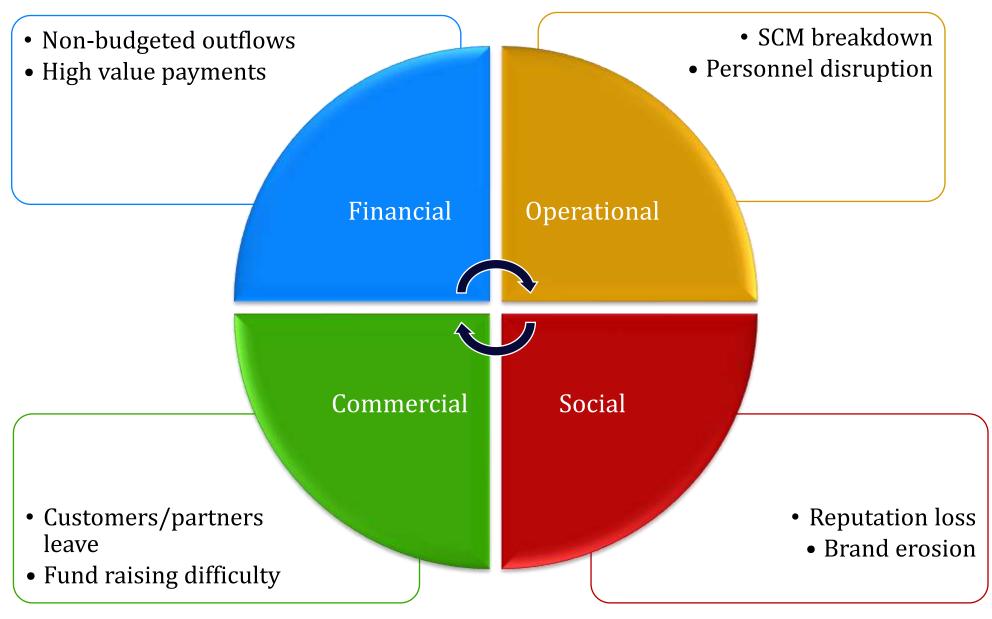


Risk Management Overview





Risk Parameters





Risk Areas

Compliance Fines and penalties Imprisonment and loss of reputation Audits Increased regulatory scrutiny • "Surprise" Events Contracts Operational disruptions Commercial Disruptions Litigation Unforeseen liability Loss of reputation







How can Lexplosion help?

Create Risk framework

- Identify risk areas
- Define and implement controls
- Define assessment and performance metrics
- Identify and train stakeholders

Assessment

- Periodic Audits
- Evaluation of reports

Software driven solution delivery

- Cloud solutions with quick deployment
- Person independent
- Continuous upgrades and improvements

Project Management

- Change management to ensure success
- 3rd party risk assessment
- Goal vs achievement

Continuous improvement and best practises

- Legal Updates and current trends
- Software improvements
- Process improvements





How can Lexplosion help?

Create Contracting Standards

- Draft model templates for all types of commonly used contracts
- Create Playbook for streamlining review and negotiations
- Define deviations and escalations

Assessment

- Conduct due diligence of contract portfolio to determine gaps and risk areas
- Create repository and summary of entire contract portfolio

Software driven solution delivery

- Cloud solutions to automate pre & post execution of all contracts
- Monitor and manage the entire contract lifecycle
- Create reports on contract portfolio
- Analyse and assess user and vendor performance
- Forecast and track obligations and cashflows

Project Management

- Second resources to assist in contract drafting/reviewing/reporting
- Set-up centralised contract process for all group companies and departments

Continuous improvement and best practises

- Software improvements
- Process improvements
- Intimation of current trends and forecasts in laws that affect contracts





How can Lexplosion help?

Create Operating Standards

- Draft model templates for all types of commonly used documents
- Create SOP's for court and internal processes for managing litigations and notices
- Create processes for better matter management and task handling

Assessment

- Conduct due diligence of litigation portfolio to determine gaps and liabilities
- Create repository and summary database of entire litigation portfolio

Software driven solution delivery

- Cloud solutions to manage, monitor and report on Litigation portfolio
- Monitor and manage the entire lifecycle from notice to final decree
- Create automated and data-backed reports
- Analyse and assess user and external lawyer performance
- Real time status of contingent liabilities and risks
- Create and assign tasks to internal users and external lawyers
- Track counsel fee and expenses in real time

Continuous improvement and best practises

- Software improvements
- Process improvements
- Intimation of current trends and forecasts in laws that affect litigation process







Get In Touch

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